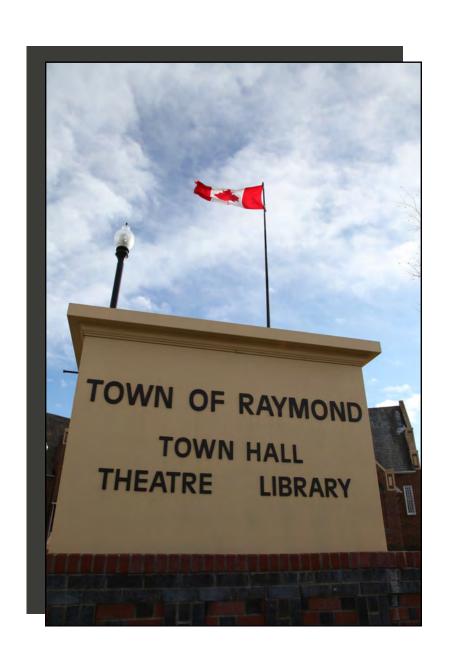


2011

TOWN of
RAYMOND
December 31, 2011

ANNUAL REPORT





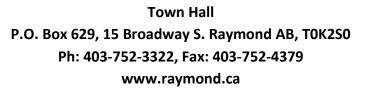






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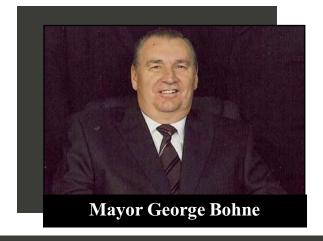
TOWN OF RAYMOND

Annual Report for the Year End December 31, 2011

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MAYOR'S MESSAGE



As a way to showcase some of the past year's highlights and achievements, we have decided to release an Annual Report. This will be a way for residents to review the year and to see the progress that the Town has made.

2011 included many highlights which the Town should be proud of, many of which could not have happened without the tireless efforts of dozens of volunteers around the community. Heritage Days, our Town's main annual celebration, is a great example of what this Town can accomplish when we work together. Other accomplishments, such as the transfer station renovations and annual road repairs and upgrades are other ways that the Town has been working to help serve it's residents. You will also see in the Report, statistics of growth and of the financial standing of the Town. We are continuing to grow and, as a result, are working towards new ways of providing services more effectively and efficiently.

One of our strategic priorities, which also can be found in the Report, is to improve our transparency and communication with our residents. We hope that by providing you with this information, we will be more transparent and accountable to the members of the community. In correlation with this Report, we also hope that our Town Website and Facebook page will give you the accurate and relevant information that you are interested in.

I hope that as we continue to move forward each year that we will be able to look back with pride as we make our Town a great place to live and come home to.



George Bohne Mayor

CURRENT TOWN COUNCIL (2010-1013)



Back: Dustin Ralph, Jim Depew, Greg Robinson, Barry Wolsey, CAO Scott Barton Front: Doug Holt, Mayor George Bohne, Cathy Needham

The current Town Council was elected on October 18th, 2010 and sworn in on October 26th.

- Mayor Bohne has served on Council for 9 years spread over 4 terms.
- Councillor Depew was elected during our last Municipal Election. This is his 2nd term in office.
- Councillor Holt has served on Council for 9 years spread over the last 3 terms.
- Councillor Needham has served on Council for 7 years spread over 3 terms.
- Councillor Ralph was elected for his first term this past election.
- Councillor Robinson was elected for his first term this past election.
- Councillor Wolsey was elected in a by-election which was held in August 2008. This is his 2nd term in office.





CAO'S REPORT



I am pleased to introduce the Town of Raymond's first Year-End Annual Report. The report is meant to celebrate the past year and to provide an insight for Residents into what the Town has accomplished.

Town Administration has been working hard to accomplish Council's priorities and to better serve the residents in the community.

The Report will start out by briefly outlining the Town's Sustainability Plan and some of the main strategic priorities the Town is focusing on. I invite you to look through some of the specific strategies that Council has identified to get a better idea of where the Town is heading.

Next, the Report will showcase some of the past highlights under the previous Council's term, as well as some of the major events of 2011 through pictures and brief summaries. It's always interesting to look back and see all the things that have been accomplished throughout the year.

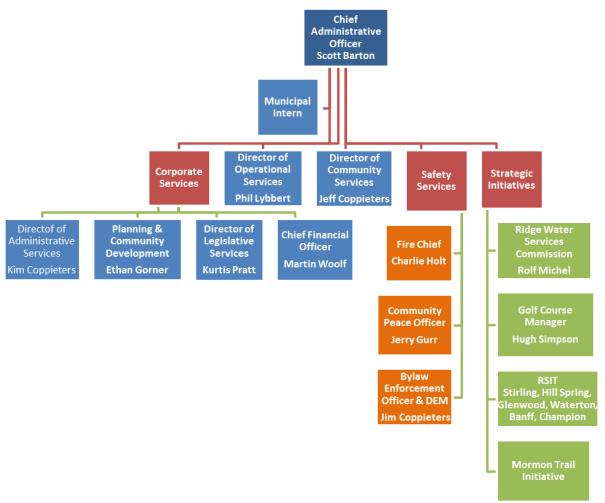
The last part of the report will focus on Town statistics and information as well as some of the more interesting financial figures of 2011. It also has the Audited Financial Statements included.

I hope that you enjoy the annual report and find it of value.

Scott Barton
Chief Administrative Officer



2011 ADMINISTRATION ORGANIZATIONAL CHART







ADMINISTRATION DIRECTORY

Chief Administrative Officer—Scott Barton—scottbarton@raymond.ca

Main Duties:

- -Contract Management
- -Municipal Priority Management
- -Council Planning Sessions

-Collective Agreements

-Provincial Legislation

Corporate Services

Martin Woolf - Chief Financial Officer

martinwoolf@raymond.ca

Main Duties:

- -Preparation of Financial Statements
- -Operating Budget Preparation
- -Assist with Year End Audit
- -Prepare Statistical Information Return
- -Grant Management & Accounting

Kurtis Pratt – Municipal Clerk

kurtispratt@raymond.ca

Main Duties:

- -Council Agenda Coordination
- -Council/Committee Minutes
- -IT & Social Media

Kim Coppieters – Director of Community Services

kimromeril@raymond.ca

Main Duties:

- -Payroll & Benefit Administration
- -Accounts Payable/Receivable
- -Property Taxation Administration
- -Records Management
- -Insurance Coordination
- -Reception & Community Inquiries

Ethan Gorner – Director of Planning and Community Development

ethangorner@raymond.ca

Main Duties:

- -Subdivision & Development Administration and Enforcement
- -Safety Codes Enforcement Administration
- -Town Drainage/Storm Water Planning Administration
- -Infrastructure Connections & Repairs Administration
- -Land Sales & Acquisitions Land Bank Administration
- -Economic Development

Operational Services

Phil Lybbert – Director of Operational Services

phillybbert@raymond.ca

Phone: 403.752.3121 Fax: 403.752.2352

Main Duties:

- -Roadways
- -Water distribution
- -Storm water collection
- -Sewer collection and treatment
- -Solid waste collection

Community Services

Jeff Coppieters – Director of Leisure Services

jeffcoppieters@raymond.ca

Main Duties:

- -Maintains all parks, sporting facilities, and community buildings
- -Community Special Events/Heritage Days
- -Social Programming
- -Cemetery grounds

Safety Services

Jim Coppieters – Bylaw Officer & Director of Emergency Management

jimcoppieters@raymond.ca

Phone: 403-715-8513

Main Duties:

- -By Law Enforcement
- -Emergency Management
- -Employee Safety

Jerry Gurr - Community Peace Officer

(Raymond, Stirling, & Magrath)

jerrygurr@raymond.ca

Phone: 403-635-0069

Main Duties:

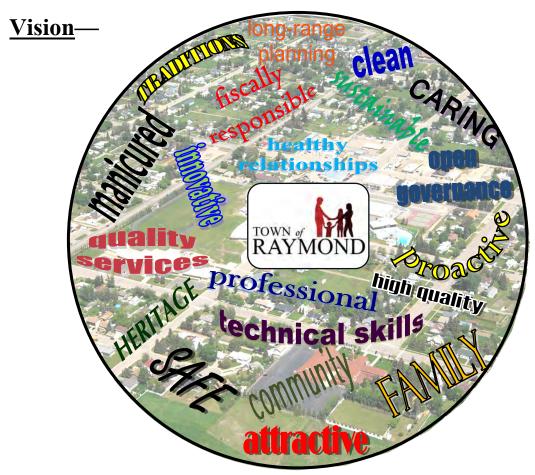
- -By Law Enforcement
- -Traffic Enforcement & Education
- -Safety Programming



SUSTAINABILITY PLAN

Mission—to preserve a lifestyle that facilitates community involvement, friendliness, and a government receptive to the needs and desires of the community; to be a progressive, fiscally responsible community promoting sustainable development and growth; and to provide facilities and services necessary to ensure a clean, attractive and safe community.

<u>Values</u>—As an organization, we value and support honesty, fairness, professionalism, and accountability, while focusing on exceptional service for our residents. We value our staff and their contributions of innovation, creativity, collaboration and open communication. We feel these elements are vital to achieving our vision.



Strategic Priorities—The Town of Raymond wants to ensure that it is able to provide for the current needs of its residents while positioning itself to handle future challenges and growth. However, while accommodating future development, Council wants to preserve the high quality of life that its residents currently enjoy. In order to accomplish this, Council will focus its efforts on the 5 main dimensions of a Sustainable Community:

Culture, Economic, Environment, Governance, Social





<u>Culture</u>—How we will encourage respect and tolerance in our community for people from all backgrounds.

Priority #1: Promote community events that increase cultural awareness and understanding.

Priority #2: Continue to work with the Provincial Government and the Church of Jesus Christ of Latter-Day Saints on the development of the "Regional Mormon Trail Historical Initiative.

Strategies: - H

- Encourage local organizations to promote their cultural diversity at various times throughout the year.

Economy—How our community will create a local economy developing successful and adaptive businesses that move the community toward sustainability.

Priority #1: Attract businesses that will provide employment opportunities for residents within the community.

Priority #2: Improve participation in regional organizations to promote economic opportunities within the Town of Raymond.

Strategies:

- Provide support to local home based businesses



- Continue our participation with the Reciprocal Business License Agreement program
- Work with the Lethbridge Inland Terminal on ways to facilitate their industrial park expansion
- Work with regional groups to expand our economic opportunities

Environment—How our community will seek to improve our ecological stewardship and preserve the environment for future generations.

Priority #1: Make a gradual but necessary transition to full cost accounting for our water consumption.

Priority #2: Continue to implement our Water Reduction Strategies in an effort to reduce our consumption by 30% to meet our commitment to the Water for Life initiative.

Priority #3: Work with Chief Mountain Regional Waste Authority to improve our garbage collection and recycling programs.

Strategies:

- Considering curbside recycling in conjunction with our E-waste recycling program.
- Working on reducing our water consumption by 30% in conjunction with the Water for Life Strategy.
- Installing meters in every residential home.
- Install and utilize a new software program to provide our residents with more accurate readings of their water consumption.
- Move to full cost accounting for our delivery of water.
- Continue to study the viability of implementing a semi-automated garbage collection service and extending that service to the Village of Stirling and the Town of Magrath.
- Looking at moving our existing transfer station and, with Chief Mountain Regional Waste Authority, develop a new landfill site to service the Town of Raymond and the Village of Stirling.





Governance—How our community will provide a transparent, inclusive, and fiscally responsible government to meet the needs and expectations of our residents.

Priority #1: Improve our democratic responsiveness.

Priority #2: Continue to improve the flow of communication within the organization.

Priority #3: Continue to promote training and advancement from within the organization and from within the community.

Strategies:



- Improve our website's appearance, dependability, and functionality.
- Continue participation in the Municipal Internship Program.
- Install and transition our financial records to a new financial software package.
- Research new programs or methods to facilitate more effective communication within our organization.
- Encourage and support additional educational opportunities for our municipal employees. Participation in the NACLAA program and the many training and licensing programs available to our operators in the Community, Environmental, and Operational Services departments should facilitate this goal.

Social—How our community will increase the quality of life of our residents by providing them with a diverse and improved selection of entertainment and volunteering options.

Priority #1: Encourage a broad and diverse range of events.

Priority #2: Maintain our existing facilities and venues.

Priority #3: Become a more active participant in programming events for our residents.

Priority #4: Improve our resident's access to education and personal improvement.

Strategies:



- Address the operational capabilities of our existing recreation venues to ensure their continued use and preservation and where necessary, plan for expansion.
- Promote the use of Town facilities to improve the mental and physical well being of our residents.
- Look at feasibility of providing additional programming services to our residents in conjunction with our community venues
- Consider the feasibility of turning Raymond into a Wireless Hotspot





PAST COUNCIL'S HIGHLIGHTS (2007-2010)



Back: Jim Steed, Jim Depew, Marlin Hogg, Barry Wolsey Front: Doug Holt, Mayor George Bohne, Cathy Needham

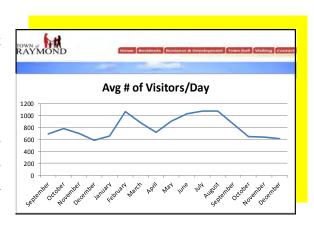


Raymond Aquatic Centre

The Raymond Aquatic Centre opened to the public on June 15th, 2009. It was built to replace the previous pool that was in major need of replacement. The pool has been a source of pride for the community and continues to cater to those who live here and also brings in many visitors from neighboring communities.

Updated Website

Since the new website was launched on August 30th, 2010, there has been over 375,000 visits to the page, with an average of approximately 805 visitors per day. Council wanted to improve the past website to encourage more communication between the Town and it's Residents. It's been an excellent way for information about Town news and events to get to the public.





Ridge Water Treatment Plant

The new Water Treatment Plant was started back in 2005 with the initial designs and plans and was officially completed in 2011. It was brought about by a collaboration between the Town of Raymond, Village of Stirling, Village of Warner, and the County of Warner. It was built to accommo-

date the current population as well as projected growth over the next 20 years.



Robert Munsch

To kick off the year, Raymond had a visit from popular Canadian children's author, Robert Munsch. The Haynes' family entered and ended up winning a nationwide contest put on by ABC Life Literacy called "Munsch at Home". He came on January 16th to visit the Haynes' home and also held a public reading held in the Raymond High School gym. The gym was



filled to capacity as he read some of his more popular books, as well as the winning story from the Haynes, "E-I-E-I-NO!"

Bike Rodeo



Raymond, along with a group of other Towns in Southwestern Alberta teamed up this Spring to organize the Southern Alberta Road Safety and Bike Rodeo Coalition. Over the course of a few months, elementary schools were invited to participate in Bike Rodeos in each of the communities. As part of their activities, the

kids were given helmets and then would ride their bikes through a simulated Town where the Peace Officers from the various communities would help them

navigate safely through the streets. There was also a roll-over simulator on site where the youth could see how a dummy reacted to a roll-over.



In response the success of the Rodeos, the coalition was also presented with a Municipal Excellence Award



from Alberta Municipal Affairs at the annual Alberta Urban Municipalities Association meeting in Calgary. The award recognized their impact and contributions they made to all of the communities involved.



Heritage Days 2011

This years Heritage Days were another huge success. The Rotary Parade had a variety of entries, including our new Peace Officer leading the parade and Val Boehme being the Honorary Parade Marshall. At the evening



program on Thursday, a new Picnic Shelter was an-



nounced to be built by the Town in partnership with the Rotary Club and Richardson Pioneer. It will be built north of the Pool, where the old pool was located. In addition to

these events, the Main Street Fair, Family Softball Tournament, Fireworks, and the annual

Road Race were also held. Glow Golf was a new event that was added to the festivities this year and ended up being very popular. During the 109th annual Stampede, Raymond's own Dakota Passey was a part of the Grande Entry. She was recently crowned as the 2011 National High School Rodeo Queen for all of Canada, US, and Australia. This is quite a prestigious award and the Town is very proud of her accomplishment and in representing



Raymond Care Centre

Raymond so well.

The Raymond Care Centre, which is owned by Alberta Health Services, will likely be seeing some changes in the near future. Alberta Health Services and Alberta Infrastructure have been working together in order to assess the current condition of the building. An assessment was done and mold, lead paint, and asbestos were all found within the building. Because of the hazards that these materials pose, they're rec-





ommending that the entire building be demolished, including the accessory buildings. The Town is trying to save the Life Enrichment Centre section of the building but no official plans have been made up to this point.





Community Peace Officer

On May 16, 2011, the Town's new Community Peace Officer, Jerry Gurr, was officially sworn into duty. Jerry is a past member of the Lethbridge Regional Police Service and has a wide range of experience and expertise. The Town partnered with the Town of Magrath and the Village of Stirling to receive a provincial grant to cover the initial start-up and operating costs for the first year, with the ongoing costs being shared by the three municipalities. Jerry has been effective in helping monitor traffic within Town, educate community members, and assist the RCMP and Town bylaw officer in their duties.

Road Improvements

The Public Works department had another busy year



with maintaining and improving the roads in Town. While trying to keep up with fixing potholes, sidewalks, and curbs around Town from over the winter and the wet spring, there



were also a few major projects that were completed as well. One of the larger improvements was on 500N west of Broadway. The road now has

fresh, smooth pavement, curbs, and gutters, which will benefit those residents who use the road regularly. A section of 300E was worked on also



and a section of 300N was begun and will be continued in the upcoming year. Also,



the Town purchased a new street sweeper earlier in the year which well be very helpful, especially during clean up in the spring.



Remembrance Day

In honour of 11-11-11, the Veterans had extra attention given to them throughout the year. They were first recognized during the Heritage Days celebrations on a float for the Rotary Parade. In November, the Remembrance Day Ceremonies were very well



attended. They started at the LDS Stake



Centre for the opening program, with musical numbers as well as a special video presentation. The program was then moved over to the cenotaph. During that time, we were privileged to have all three levels of Government represented, local, provincial, and federal. MLA, Broyce Jacobs and MP Jim Hillyer both gave remarks before the laying of wreaths. Over 500 people were present at the cenotaph, which shows the pride and gratitude the community has for those who have sacrificed for our freedom.

Transfer Station Renovations

Phase 1 of the Transfer Station Renovations were completed near the end of the year in No-



vember. Completing these upgrades was one of Council's priorities for 2011. The wet spring weather, combined with the dirt and gravel, had made a mess of the lower section and needed to be addressed quickly. The new asphalt and cement blocks for sorting waste, have

now made things a lot more convenient

and clean for the users. These changes will make a dramatic improvement, there are other phases planned for the future to keep up with the increasing usage.





TOWN INFORMATION AND REPORTS



The following Reports were prepared by Town Administration and are not a part of the Audited Financial Statements.

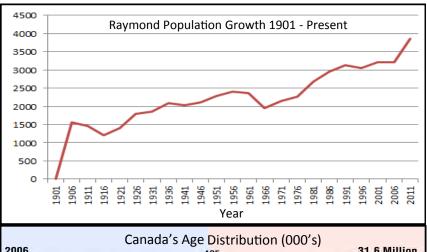


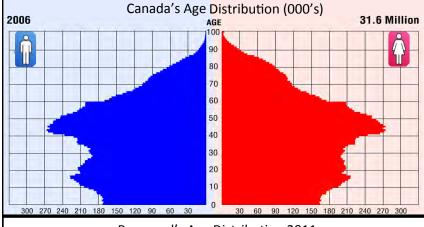
2011 TOWN STATISTICS

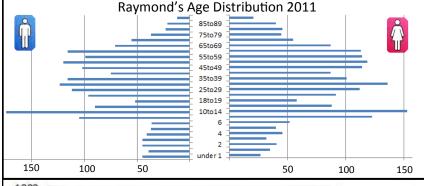
Over the past 5 years, Raymond has seen its highest growth rate since it's settlement years from 1901 to 1906. The current population of Raymond is 3864.

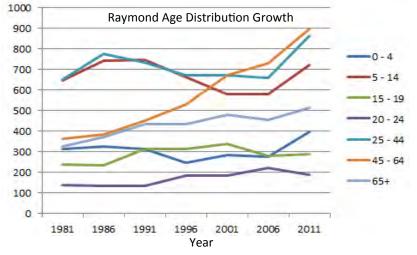
The bulge in the middle of the graphs is more commonly known as the babyboomers, which is consistent in both Raymond's and in Canada's age distributions. However, in Raymond's Age Distribution Graph, there is a disproportionally large spike in the age 10-14 category showing the large amount of youth there currently is in Town.

This graph shows that all age categories have increased in numbers over the past 30 years, but there has been a dramatic, steady increase in residents from the ages of to 45-64. Also, most categories had relatively large increases from 2006-2011, which is consistent with the first graph.











2011 DEVELOPMENT REPORT

Single Family Dwelling Permits								
2011 2010 2009								
Permits Issued	16 11 19							
Total Construction Value (in Millions)	\$4.5M	\$2.28M	\$4.5M					



Accessory & Discretionary Permits						
	2011	2010	2009			
Sheds/Garages	10	20	13			
Additions	7	4	4			
Decks	4	8	1			
Waivers	2	2	3			
Demolitions	1	2	1			



Home Business Permits							
2011 2010 2009 2008 200							
Permits Issued	13	12	10	6	3		



2011 REVENUE BREAKDOWN

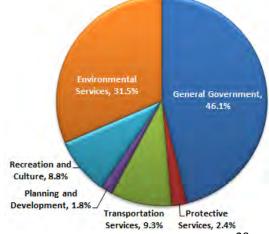
The following tables and graphs show the different ways that the Town of Raymond acquired their revenue. See the 2011 Audited Financial Statements for more information.

Revenue by Object							
Net Municipal Taxes	\$	2,149,049	30.5%				
Government Transfers	\$	1,958,004	27.8%				
User Fees and Sales of Goods	\$	2,229,446	31.6%				
Investment Income	\$	12,482	0.2%				
Raymond Strategic Initiatives Team	\$	513,047	7.3%				
Other Revenue	\$	185,607	2.6%				
Total	\$	7,047,635	100.0%				

Revenue by <u>Object</u> separates the revenues according to the <u>activity</u> that the revenue was brought in by. About 90% of the revenues are from a 3-way split of User Fees,/Sales of Goods, Municipal Taxes, and Government Transfers/Grants.



Revenue by Function						
General Government	\$	3,251,836	46.1%			
Protective Services	\$	171,950	2.4%			
Transportation Services	\$	653,054	9.3%			
Planning and Development	\$	129,061	1.8%			
Recreation and Culture	\$	620,568	8.8%			
Environmental Services	\$	2,221,166	31.5%			
Total	\$	7,047,635	100.0%			



Revenue by <u>Function</u> separates the same revenues according to the <u>department</u> that the revenue was brought in by. Over 75% of the revenues are from Environmental Services and General Government Departments.

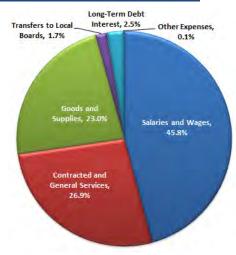


2011 EXPENSE BREAKDOWN

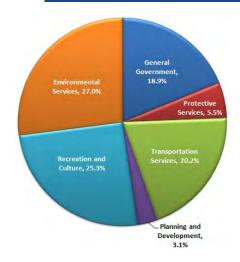
The following tables and graphs show how the different expenses were incurred by the Town of Raymond. These do not take into account amortization and a one-time loss from the transfer of the Water Treatment Plant to the Ridge Water Services Commission. See the 2011 Audited Financial Statements for more information.

Expenses by Object							
Salaries and Wages	\$	2,530,375	45.8%				
Contracted and General Services	\$	1,484,020	26.9%				
Goods and Supplies	\$	1,272,620	23.0%				
Transfers to Local Boards	\$	92,024	1.7%				
Long-Term Debt Interest	\$	139,793	2.5%				
Other Expenses	\$	3,757	0.1%				
Total	\$	5,522,589	100.0%				

Expense by <u>Object</u> separates the expenses according to the <u>activity</u> that the expense was incurred by. Most of these expenses are from Salaries, Wages, and Contracted Services Costs.



Expenses by Function						
General Government	\$	1,042,153	18.9%			
Protective Services	\$	304,674	5.5%			
Transportation Services	\$	1,113,434	20.2%			
Planning and Development	\$	170,118	3.1%			
Recreation and Culture	\$	1,399,498	25.3%			
Environmental Services	\$	1,492,712	27.0%			
Total	\$	5,522,589	100.0%			



Expense by <u>Object</u> separates the expenses according to the <u>department</u> that the expense was incurred by. This shows how much it costs to provide services like clean water, roads and sidewalks, recreational facilities, etc.,



2011 MAJOR CAPITAL EXPENDITURES

- N.W. Sanitary/Water Infrastructure Planning
- Pressure Mainline Lift Station to Lagoon
- Transfer Station/Recycling Centre
- Lagoon Rehabilitation Project
- Street Improvement Program
- Street Sweeper Purchase
- Infrastructure Renewal
- Recreation Master Plan
- Peace Officer Vehicle













2011 TAX DOLLAR BREAKDOWN

The following figures help to show where your tax dollars are being allocated. The Seniors and Education portions go back to the Province to be distributed among all municipalities. The Municipal Tax portion is what the Town directly receives to help provide services to the residents. You can find the Municipal Taxes on the previous page under Revenues—Net Municipal Taxes.

Taxation Breakdown Municipal Tax \$ 2,149,049 Education Tax \$ 551,791 Seniors Tax \$ 86,040 Γotal 2,786,880



Seniors Tax 3.1%



Municipal Tax 77.1%

AUDITED FINANCIAL STATEMENTS



The following Auditors Report was prepared by Mercer Wilde Chartered Accountants and was approved by Town Council on June 19th, 2012.



Financial Statements

December 31, 2011

Independent Auditors' Report	1
Consolidated Statement of Financial Position	2
Consolidated Statement of Operations	3
Consolidated Statement of Change in Net Financial Assets (Debt)	4
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Schedule of Segmented Disclosure	11
Notes to Financial Statements	12-19





INDEPENDENT AUDITORS' REPORT 2 - 2620 5th Ave. North, Lethbridge, AB Till 6.16

Ph: 403-327-6100 Fax: 403-320-2026

To The Mayor and Council of the Town of Raymond

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Town of Raymond, which comprise the statement of financial position as at December 31, 2011 and the statements of operations, changes in net financial assets and cash flows for the period then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the village's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the village's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Town of Raymond as at December 31, 2011, the results of its operations, change in its net financial assets and its cash flows for the period then ended in accordance with Canadian public sector accounting standards.

Lethbridge, Alberta

June 19, 2012

Chartered Accountants

Consolidated Statement of Financial Position As at December 31, 2011

		2011		2010
FINANCIAL ASSETS				
Cash (Note 2)	\$	1,430	\$	449,341
Receivables		520 551		100 000
Taxes and grants in place of taxes (Note 3)		538,751		409,606
Trade and other receivables		1,363,108		678,743
Land for resale inventory	-	70,230	-	111,925
	- 4	1,973,519	-	1,649,615
LIABILITIES				
Temporary bank indebtedness (Note 2)		2,297,030		1,001,955
Accounts payable and accrued liabilities		619,939		396,062
Deposits held on sale of tangible capital asset		18.00		3,500,000
Deferred revenue (Note 4)		540,981		129,080
Long-term debt (Note 5)	-	2,340,253	1	2,750,905
	- 2	5,798,203		7,778,002
NET FINANCIAL ASSETS (DEBT)	_	(3,824,684)	-	(6,128,387)
NON-FINANCIAL ASSETS				
Tangible capital assets		21,971,053		33,218,149
Inventory for consumption		75,742		65,945
Prepaid expenses and deposits	_	8,043	_	14,168
	_	22,054,838	4	33,298,262
ACCUMULATED SURPLUS (Schedule 1 and Note 8)	\$_	18,230,154	\$_	27,169,875

CONTINGENCIES (Note 12)



Consolidated Statement of Operations For the Year Ended December 31, 2011

	(Budget Unaudited)		2011		2010
REVENUE User fees and sales of goods Net municipal property taxes (Schedule 3) Raymond Strategic Initiatives Team revenues Government transfers (Schedule 4) Penalties and costs of taxes Franchise and concession contracts Investment income	\$	2,171,883 2,030,517 - 609,028 74,500 65,000 6,000	\$	2,229,446 2,149,049 513,047 758,969 101,540 84,067 12,482 5,848,600	\$	2,572,281 1,978,389 - 613,668 77,297 73,795 8,386 5,323,816
	_	4,956,928	-	3,848,000	-	3,343,610
Water, wastewater and waste management Parks and recreation Roads, streets, walks, lighting Administration Raymond Strategic Initiatives Team expenses Police, fire, ambulance and bylaw enforcement Legislative Land use planning, zoning and development Other Loss on disposal of tangible capital assets Amortization		1,066,216 1,224,024 887,520 624,500 - 295,741 136,740 55,500 111,800		1,394,140 1,399,496 1,165,642 582,685 318,354 304,674 160,071 92,345 103,341 1,841 903,747 6,426,336		1,109,004 1,336,923 1,042,060 674,423 - 242,782 132,291 59,271 107,170 20,286 813,749 5,537,959
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES BEFORE OTHER		554,887	_	(577,736)		(214,143)
OTHER Government transfers for capital (Schedule 4) Loss on Transfer of Water Treatment Plant (Note 14)	_	1,734,769	_	1,199,035 (9,561,020)	_	2,020,425
	_	1,734,769	-	(8,361,985)	-	2,020,425
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	_	2,289,656		(8,939,721)	_	1,806,282
ACCUMULATED SURPLUS, BEGINNING OF YEAR As previously reported Prior period adjustment (Note 15) As restated		27,169,875		27,198,071 (28,196) 27,169,875	1.1	25,480,687 (117,094) 25,363,593
ACCUMULATED SURPLUS, END OF YEAR	\$_	29,459,531	\$_	18,230,154	\$_	27,169,875



Consolidated Statement of Change in Net Financial Assets (Debt) For the Year Ended December 31, 2011

	Budget (Unaudited)		2011		2010
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$2,289,656	\$_	(8,939,721)	\$_	1,806,282
Acquisition of tangible capital assets Proceeds on disposal of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible capital assets	(3,756,846) -	(2,589,689) 3,370,177 903,747 9,562,861		(7,319,094) 820 813,749 20,286
	(3,756,846) _	11,247.096	-	(6,484,239)
(Acquisition) use of prepaid assets Use of supplies inventory	-	-	6,125 (9.797)	-	(12,235) (9,578)
	-		(3,672)	_	(21,813)
DECREASE (INCREASE) IN NET DEBT	(1,467,190) .	2,303,703		(4,699,770)
NET FINANCIAL DEBT, BEGINNING OF YEAR	(6,128,387) _	(6,128,387)	-	(1,428,617)
NET FINANCIAL DEBT, END OF YEAR	\$ (7,595,577) \$_	(3,824,684)	\$_	(6,128,387)



Consolidated Statement of Cash Flows For the Year Ended December 31, 2011

		2011		2010
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:				
OPERATING				
Excess (deficiency) of revenue over expenses	\$	(8,939,721)	\$	1,806,282
Non-cash items included in excess of revenues over expenses Amortization of tangible capital assets		903,747		813,749
Loss on disposal of tangible capital assets		9,562,861		20,286
Non-cash charges to operations (net changes)		5,45,554,545		12,780,7
(Increase) in taxes and grants in lieu receivable		(129, 145)		(81,370)
(Increase) decrease in trade and other receivables		(684,365)		105,936
Decrease (increase) in land held for resale		41,695		(35,208
(Increase) in inventory for consumption		(9,797)		(9,578
(Decrease) increase in deposits held on sale of tangible capital assets		(3,500,000)		3,500,000
Increase in accounts payable and accrued liabilities Increase in deferred revenue		223,877 411,901		34,654 129,080
Decrease (increase) in prepaid expenses and deposits		6,125		(12,235
and the second of the second o		(2,112,822)		6,271,596
CAPITAL				
Acquisition of tangible capital assets		(2,589,689)		(7,319,094
Sale of tangible capital assets		3,370,177	_	820
		780,488	-	(7,318,274)
FINANCING				
Temporary bank indebtedness		1,295,075		(506,161)
Long-term debt issued		-		1,085,753
Long-term debt repaid	20	(410,652)	-	(352,687)
	_	884,423	-	226,905
CHANGE IN CASH DURING THE YEAR		(447,911)		(819,773)
CASH, BEGINNING OF YEAR	_	449,341	_	1,269,114
CASH, END OF YEAR	\$_	1,430	\$_	449,341



SCHEDULE 1

TOWN OF RAYMOND

Schedule of Changes in Accumulated Surplus For the Year Ended December 31, 2011

									I		I
		Unrestricted Surplus		Restricted Surplus	Equ	Equity in Tangible Capital Assets		2011		2010	
BALANCE, BEGINNING OF THE YEAR	69	(3,722,608)	69	425,239		\$ 30,467,244	69	27,169,875	€9	25,363,593	
Excess (deficiency) of revenues over expenses		(8,939,721)		4		í		(8,939,721)		1,806,282	
Current year funds used for tangible capital assets		(2,589,689)		i		2,589,689					
Disposal of tangible capital assets		12,933,038		į		(12,933,038)		1		,	
Annual amortization expense		903,747				(903,747)		i		,	
Long-term debt repaid	1	(410,652)			1	410,652	d		1		
Change in accumulated surplus	69	1,896,723	69		69	\$ (10.836,444) \$ (8.939,721)	69	(8,939,721)	69	1,806,282	
BALANCE, END OF YEAR	69	\$ (1,825,885)	69	425,239	69	\$ 19,630,800	69	\$ 18,230,154	69	\$ 27,169,875	



TOWN OF RAYMOND

Schedule of Tangible Capital Assets For the Year Ended December 31, 2011

	Land	Land Improvements	Buildings	Engineered Structures	Engineered Machinery & Structures Equipment	Vehicles	2011	2010
COST: BALANCE, BEGINNING OF YEAR	\$ 966'877		336,471 \$ 22,860,384	\$ 16,080,721	\$ 2,271,405	\$ 604,181	\$ 42,932,158	\$ 35,704,461
Acquisition of tangible capital assets Disposal of tangible capital assets Assets under construction		460,869	267,906 (12,931,196) 1,000	1,164,265 (5,525) 340,767	282,917	71,965	2,247,922 (12,936,721) 341,767	7,319,094 (91,397)
BALANCE, END OF YEAR	778,996	797,340	10,198,094	17,580,228	2,554,322	676,146	32,585,126	42,932,158
ACCUMULATED AMORTIZATION: BALANCE, BEGINNING OF YEAR	ÿ	22,968	2,789,175	5,737,748	1,061,375	102,743	9,714,009	8,970,551
Annual amortization	i	31,894	224,484	430,568	174,589	42,212	903,747	813,749
Accumulated amortization on disposals	,			(3,683)			(3,683)	(70,291)
BALANCE, END OF YEAR		54,862	3,013,659	6,164,633	1,235,964	144,955	10,614,073	9.714.009
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	s <u>966'82</u> 2		742,478 \$ 7,184,435 \$ 11,415,595	\$ 11,415,595	\$ 1,318,358	\$ 531,191	\$ 21,971,053	\$ 33,218,149
2010 NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	\$ 778.996 \$		313,503 \$ 20,071,209	\$ 10,342,973	\$ 10,342,973 \$ 1,210,030 \$ 501,438 \$ 33,218,149	\$ 501,438	\$ 33,218,149	



Schedule of Property Taxes Levied For the Year Ended December 31, 2011

SCHEDULE 3

	T)	Budget Unaudited)		2011		2010
TAXATION Real property taxes	\$	2,623,517	\$	2,731,440 55,440	\$	2,508,570 54,849
Linear property taxes	-	2,623,517	_	2,786,880		2,563,419
REQUISITIONS Alberta School Foundation Fund Separate school Seniors foundation		490,000 13,000 90,000		536,698 15,093 86,040		487,838 11,595 85,597
	_	593,000	-	637,831	-	585,030
NET MUNICIPAL PROPERTY TAXES	\$_	2.030,517	\$_	2,149,049	\$_	1,978,389



Schedule of Government Transfers For the Year Ended December 31, 2011

SCHEDULE 4

	J)	Budget Jnaudited)	2011		2010
TRANSFERS FOR OPERATING: Federal Government Provincial Government Other Local Governments	\$	579,028 30,000 609,028	\$ 725,023 33,946 758,969	\$	13,173 559,365 41,130 613,668
TRANSFERS FOR CAPITAL: Federal Government Provincial Government Other Local Governments		1,734,769 - 1,734,769	1,195,035 4,000 1,199,035		195,448 1,824,977 - 2,020,425
TOTAL GOVERNMENT TRANSFERS	\$	2,343,797	\$ 1,958,004	\$_	2,634.09



Schedule of Consolidated Expenditures by Object For the Year Ended December 31, 2011

SCHEDULE 5

	J)	Budget Jnaudited)		2011		2010
EXPENDITURES						
Salaries, wages and benefits	\$	2,235,505	\$	2,530,375	\$	2,502,139
Contracted and general services		1,234,650		1,485,764		974,417
Materials, goods, and utilities		747,850		1,270,876		1,036,110
Interest on long-term debt		91,036		139,793		104,279
Transfers to local boards and agencies		91,000		92,024		85,143
Bank charges and short-term interest		2,000		1,916		1,836
Amortization		4		903,747		813,749
Loss on disposal of assets	_	-	-	1,841	_	20,286
TOTAL EXPENDITURES	\$_	4,402,041	\$_	6,426,336	\$_	5,537,959



Schedule of Segmented Disclosure For the Year Ended December 31, 2011

	General Government	Protective Services	Transportation Planning & Services Developmen	n Planning & Development	Recreation & Culture	Recreation Environmental & Culture Services	Other	Total
REVENUE								
Net municipal taxes	\$ 2.149.049	69	69	69	69	63	9	\$ 2,149,049
Government transfers	371,638	į	646,596	1	42,946	896,824	è	1,958,004
User fees and sales of goods	20,013	171,950	6,458	129,061	577,622	1,324,342		2,229,446
Investment income	12,482				4			12,482
Raymond Strategic Initiatives Team	513,047	i	,	1	i	1	j	513,047
Other revenue	185,607							185,607
	3,239,354	171.950	653,054	129,061	620,568	2,221,166		7.047.635
EXPENSES								
Salaries and wages	533,775	88,058	479,826	70,852	763,570	594,294	,	2,530,375
Contracted and general services	271,416	149,679	147,221	46,544	207,108	662,052	0	1,484,020
Goods and supplies	235,046	64,093	484,546	51,522	294,571	142,842	•	1,272,620
Transfers to local boards	,		1	1,200	65,257	25,567		92,024
Long-term debt interest		2,844	4		68,992	67,957	i	139,793
Other expenses	1.916		1,841			9,561,020		9,564,777
	1.042,153	304,674	1,113,434	170,118	1,399,498	11,053,732		15,083,609
NET REVENUE BEFORE AMORTIZATION	2,197,201	(132,724)	(460,380)	(41,057)	(778,930)	(8,832,566)	į.	(8,035,974)
Amortization expense	29,832	55,719	455,599		161,322	201,275		903,747
NET REVENUE	\$ 2,167,369	\$ (188,443)	\$ (915,979)	\$ (41,057)	\$ (940,252)	\$ (9,033,841)	59	\$ (8,939,721)



Notes to Financial Statements For the Year Ended December 31, 2011

1. Significant Accounting Policies

The consolidated financial statements of the Town of Raymond are the representations of management prepared in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by the Town of Raymond are as follows:

a) Reporting Entity -

The consolidated financial statements reflect the assets, liabilities, revenues and expenditures, changes in fund balances and change in financial position of the reporting entity. The entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the town and are, therefore, accountable to the town Council for the administration of their financial affairs and resources.

The schedule of taxes levied also includes requisitions for education, health, social and other external organizations that are not part of the municipal reporting entity.

The statements exclude trust assets that are administered for the benefit of external parties. Interdepartmental and organizational transactions and balances are eliminated.

b) Basis of Accounting -

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

c) Use of Estimates -

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

d) Inventories for Resale -

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and levelling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as physical assets under their respective function.



Notes to Financial Statements For the Year Ended December 31, 2011

1. Significant Accounting Policies (continued)

e) Prepaid Local Improvement Charges -

Construction and borrowing costs associated with local improvement projects are recovered through annual special assessments during the period of the related borrowings. These levies are collectible from property owners for work performed by the municipality.

Where a taxpayer has elected to prepay the outstanding local improvement charges, such amounts are recorded as deferred revenue. Deferred revenue is amortized to revenue on a straight line basis over the remaining term of the related borrowings.

In the event that the prepaid amounts are applied against the related borrowing, the deferred revenue is amortized to revenue by an amount equal to the debt repayment.

f) Government Transfers -

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

g) Non-Financial Assets -

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated Change in Net Financial Assets (Debt) for the year.

Tangible Capital Assets -

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	YEARS
Land Improvements	15-20
Buildings	25-50
Engineered Structures	
Water System	35-70
Wastewater System	35-70
Other Engineered Structures	15-40
Machinery and Equipment	5-20
Vehicles	5-20

A full year of amortization is charged in the year of acquisition and no amortization is charged in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.



Notes to Financial Statements For the Year Ended December 31, 2011

1. Significant Accounting Policies (continued)

- ii) Leases -Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.
- Inventories Inventories held for consumption are recorded at the lower of cost or replacement cost.

2. Cash and Temporary Bank Indebtedness

All the second of the second o	/ 	2011		2010
Cash on hand Temporary bank indebtedness	\$_	1,430 (2,297,030)	\$_	449,341 (1,001,955)
	\$_	(2,295,600)	\$_	(552,614)

The town has a demand line of credit with 1st Choice Savings & Credit Union with an authorized limit of \$2,000,000 which bears interest at 4.750%. Security pledged consists of an assignment of property taxes.

At year end, the town was in the process of refinancing its overdraft limits through ATB Financial, due to its temporary bank indebtedness balance. Subsequent to year end, in January 2012, the financing agreement with ATB Financial was finalized and the bank overdraft with 1st Choice Savings was converted to debt financing with ATB Financial.

2011

2010

3. Taxes and Grants in Place of Taxes Receivables

		 2011	 2010
	Current taxes and grants in place of taxes Arrears taxes	\$ 403,389 135,362	\$ 301,546 108.060
		\$ 538,751	\$ 409,606
4.	Deferred Revenue	2011	2010
	Basic Municipal Transportation Grant Federal Gas Tax Fund Grant New Deal For Cities & Communities Grants	\$ 123,723 324,000 93,258	\$ 129,080
		\$ 540,981	\$ 129,080



Notes to Financial Statements For the Year Ended December 31, 2011

5. Long-term Debt	 2011	2010
Self-supported debentures Bank loans	\$ 1,793,926 526,898	\$ 2,057,104 645,753
Obligation under capital leases	\$ 19,429 2,340,253	\$ 48,048 2,750,905

The current portion of long-term amounts to \$281,895 (2010 - \$410,016)

Principal and interest repayments are as follows:

	Principal		Interest	Total
2012	\$ 281,895	\$	68,919	\$ 350,814
2013	272,039		65,752	337,791
2014	281,978		63,238	345,216
2015	249,824		60,608	310,432
2016	62,968		57,858	120,826
Thereafter	1,191,549	_	548,862	1,740,411
	\$ 2,340,253	\$	865,237	\$ 3,205,490

Debenture debt is repayable to the Alberta Capital Finance Authority and bears interest at rates ranging from 2.575 % to 4.676%, before provincial subsidy and matures in periods 2015 to 2033. For qualifying debentures, the Province of Alberta rebates 60% of interest in excess of 8%, 9%, and 11% to a maximum annual rate of 12.5%, depending on the date borrowed. Debenture debt is issued on the credit and security of the town at large.

Bank loan is repayable to 1st Choice Savings & Credit Union in annual payments of \$144,048 and bears interest at 4.000% per annum and matures in 2015.

Interest on long-term debt amounted to \$139,793 (2010 - \$104,279).



Notes to Financial Statements For the Year Ended December 31, 2011

6. Debt Limits

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the town be disclosed as follows:

	2011		2010
Total debt limit Total debt	\$ 8,772,900 2,340,253	\$	7,985,724 2,750,905
Total unused debt limit	\$ 6,432,647	\$_	5,234,819
Service on debt limit Service on debt	\$ 1,462,150 350,814	\$_	1,330,954 491,332
Amount of unused service on debt	\$ 1,111,336	\$_	839,622

The debt limit is calculated at 1.5 times revenue of the municipality (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the municipality. Rather, the financial statements must be interpreted as a whole.

7. Equity in Tangible Capital Assets

	_	2011	_	2010
Tangible capital assets (Schedule 2)	\$	32,585,126	\$	42,932,158
Accumulated amortization (Schedule 2)		(10,614,073)		(9,714,009)
Long-term debt (Note 5)		(2,340,253)		(2,750,905)
Table trian and America St.	\$_	19,630,800	\$_	30,467,244

8. Accumulated Surplus

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets as follows:

nows.		2011		2010
Unrestricted surplus (deficit)	\$	(1,825,885)	\$	(3,722,608)
Restricted surplus:				
Capital reserves				
Fire equipment		80,775		80,775
Operating equipment		50,000		50,000
Recreation		4 7 7		81.77
Cemetery		41,771		41,771
Development		252,693		252,693
Equity in tangible capital assets	_	19,630,800	4	30,467,244
	\$_	18,230,154	\$_	27,169,875



Notes to Financial Statements For the Year Ended December 31, 2011

9. Segmented Disclosure

The Town of Raymond provides a range of services to its ratepayers. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

Refer to the Schedule of Segmented Disclosure (schedule 6).

10. Salary and Benefits Disclosure

Disclosure of salaries and benefits for town officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 is as follows:

		Salary (1)		Benefits & Allowances (2)		2011 Total		2010 Total
Mayor	\$	20,823	\$	124	\$	20,947	\$	15,127
Councilor - Jim Depew		10,861		124		10,985		9,739
- Marlin Hogg			15			743,04		8,911
- Doug Holt		12,161		124		12,285		10,117
- Cathy Needham		14,081		124		14,205		10,619
- Dustin Ralph		12,549		124		12,673		2,295
- Greg Robinson		14,021		124		14,145		7,645
- Jim Steed		-		-				7,889
- Barry Wolsey		12,551		124		12,675		10,519
Designated officer - CAO		137,596		26,033		163,629		161,288

- (1) Salary includes regular base pay, bonuses, overtime, lump sum payments, gross honoraria and any other direct cash remuneration.
- (2) Employer's share of all employee benefits and contributions or payments made on behalf of employees including pension, health care, dental coverage, vision coverage, group life insurance, accident disability and dismemberment insurance, long and short term disability plans, professional memberships and tuition.

Benefits and allowances figures also include the employer's share of the costs of additional taxable benefits including special leave with pay, car and travel allowances, conferences, and memberships.



Notes to Financial Statements For the Year Ended December 31, 2011

11. Local Authorities Pension Plan

Employees of the town participate in the Local Authorities Pension Plan (LAPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The LAPP serves about 133,000 people and 389 employers. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP Fund.

Contributions for current service are recorded as expenditures in the year in which they become due.

The town is required to make current service contributions of 5.525% of pensionable earnings up to the year's maximum pensionable earnings under the Canadian Pension Plan and 7.4% on pensionable earnings above this amount. Employees of the town are required to make current service contributions of 4.525% of pensionable salary up to the year's maximum pensionable salary and 6.4% on pensionable salary above this amount.

The total current service contributions by the town to the LAPP in 2011 were \$153,906 (2010 - \$134,633). Total current year service contributions by the employees of the town to the LAPP were \$138,938 (2010 - \$120,733)

At December 31, 2011, the LAPP disclosed an actuarial deficiency of \$4.635 billion.

12. Contingencies

The town is a member of the Alberta Municipal Insurance Exchange (MUNIX). Under the terms of the membership, the town could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

13. Financial Instruments

The town's financial instruments consist of cash and temporary investments, receivables, bank indebtedness, accounts payable and accrued liabilities and long-term debt. It is management's opinion that the town is not exposed to significant interest or currency risks arising from these financial instruments.

The town is subject to credit risk with respect to taxes and grants in place of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the town provides services may experience financial difficulty and be unable to fulfil their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

Unless otherwise noted, the carrying value of the financial instrument approximates fair value.

14. Loss on Transfer of Water Treatment Plant

The Town of Raymond transferred ownership of the newly constructed water treatment plant to the Ridge Water Services Commission of which the Town of Raymond is a partner. The loss is caused by grants received by the town from Alberta Transportation. These grant dollars were included in income when received. The actual cash proceeds received from Ridge Water Services Commission was \$3,500,00.

15. Prior Period Adjustment

The prior year's figures have been restated to reflect previously unrecorded accruals for outstanding vacation payable. The affect of this correction for the year ended December 31, 2010 is an increase in accounts payable of \$145,289, a decrease in opening accumulated surplus of \$117,094 and decrease in net excess of revenue over expenses of \$28,195.



Notes to Financial Statements For the Year Ended December 31, 2011

16. Approval of Financial Statements

Council and Management have approved these financial statements.

















